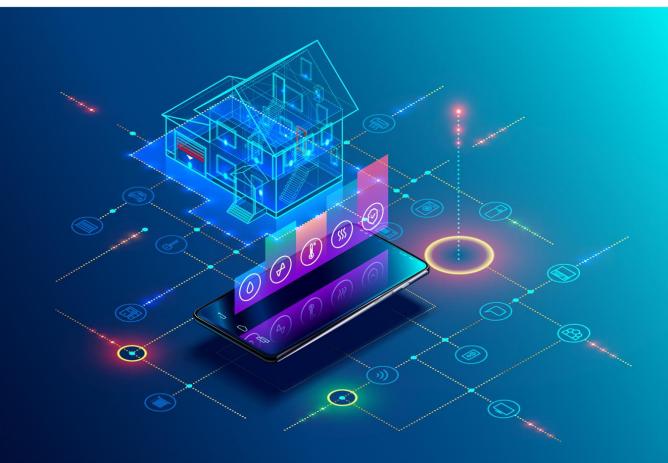
Method and Online Tool for Defining the Feasibility and Scope of BIM Implementation for Renovation Projects

Deliverable Report D2.1



Deliverable Report D2.1

BIM-SPEED Harmonised Building Information Speedway for Energy-Efficient Renovation

This research project has received funding from the European Union's Programme H2020-NMBP-EEB-2018 under Grant Agreement no 820553.

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Method and Online Tool for Defining the Feasibility and Scope of BIM implementation for Renovation Projects Deliverable Report D2.1

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Colophon

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Publishable executive summary

Overview

The type of deliverable 2.1 is "other", nevertheless, the partners contributing in this task decided to present a concise report to shed some light on different aspects of the deliverable.

This accompanying report aims at explaining deliverable 2.1: method and online tool for defining the feasibility and scope of BIM implementation for renovation projects. The main aim of this deliverable is to give guidance to stakeholders regarding BIM implementation in renovation projects on the basis of their respective level of BIM maturity. This is achieved through an online tool that guides the stakeholders to BIM use cases that are tailored to their respective level of BIM maturity. The tool allows the stakeholders to identify their own level of BIM maturity and provides an assessment of the feasibility of adopting one of the suggested BIM use cases based on available project information and the calculated BIM maturity level. The BIM maturity level is identified through an initial questionnaire, which is built upon existing BIM maturity indices, e.g., the BIM Quickscan (Netherlands) InfraBIM Maturity Metric (Germany). The BIM use cases are suggested based on a second questionnaire, which defines the project related information such as the renovation aim and size of the project.

The online tool consists of two main parts, the organization part and the project part. In the organization part the stakeholder gives, as input, the general information concerning his/her organization. This is followed by a questionnaire that aims at defining the BIM maturity of the respected stakeholder. In the project part, the online tool provides the stakeholder with BIM use cases that fit the given project. The information of the given project is identified through a project questionnaire.

The main output of this tool is BIM best practices and suggested BIM use cases along with their feasibility with respect to the level of BIM maturity of the stakeholder. WP4, namely T4.1 is highly relevant to this deliverable as one of the main outputs is a first set of suggested BIM use cases. In addition, D5.4 is also connected to this deliverable as it uses the outcome of the feasibility study to suggest BIM procurement strategies, protocols for collaboration and quality management guidelines.

The presented online tool is a preliminary version, which, once it is tested, will be developed and accurately calibrated by different stakeholders and consortium partners and extended for additional use cases that will be developed during the BIM-Speed project.

Deliverable 2.1 summary

Deliverable of the task T2.1 The type of this deliverable is "Other": a website (source code) and an additional report (not part of the deliverable)

The due date is M12:

First draft is on 30.09.2019 Final draft is on 24.10.2019 Final submission is on 31.10.2019

Task leader:

planen-bauen 4.0 Gesellschaft zur Digitalisierung des Planens, Bauens und Betreibens mbH (PB40)

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List of acronyms and abbreviations

BIM: Building Information Modelling

- BEM: Building Energy Model
- Use Case

HVAC: Heating Ventilation Air Conditioning

Definitions

BIM maturity index

BIM performance benchmarking for organizations and/or projects.

BIM passport:

BIM Passport reports the state of completeness of a digital equivalent of the existing residential building stock. It visualizes the

quality of information within a BIM model.

Renovation goal:

Goals to be achieved (e.g., reducing energy consumption)

Business processes:

Tasks to be performed in design and construction projects (e.g., energy analysis)

BIM Use Case:

Use of BIM to support business processes (e.g., BIM based energy analysis)

Methods:

The way of working to serve BIM use cases (e.g., transfer BIM to BEM)

Framework:

The organizational, technical and legal requirements to run business processes.

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1. Introduction

Many stakeholders and building owners across Europe are not familiar with the application of BIM to support renovation projects. These stakeholders strive to take advantage of BIM, but cannot navigate their way around BIM. Therefore, BIM-SPEED aims at paving the way for whoever is interested in taking advantage of the application of BIM within renovation projects. This is accomplished by providing stakeholders with proposals for appropriate BIM use cases. These proposed BIM use cases will be provided by the online tool based on the level of BIM maturity of the stakeholder and the main objectives of the project defined by the stakeholder as input for the online survey. In addition, the user will be provided with appropriate BIM procurement strategies, protocols for collaboration and quality management guidelines (T5.4) after conducting the initial survey. The output of this tool will also serve as an input to develop renovation strategies for the demonstration cases of WP8.

2. Method

This study used a cross-sectional survey design to assess BIM maturity to the BIM use cases, of a sample of stakeholder executives. The research design was a correlational design utilizing cross-sectional survey methodology and includes a number of survey instruments. The purpose of the design was to correlate the scores of the BIM maturity tests listed below with the scores on responses to the BIM use cases.

2.1 Workflow

The main workflow of the online tool captures the information of a stakeholder via two types of questionnaires, processes it and delivers as results the correct BIM best practices and BIM use cases and their feasibility. Figure 1 shows the general workflow of the online tool.

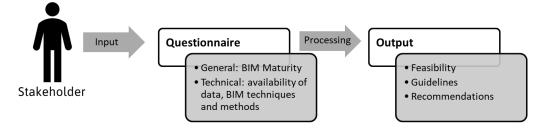


Figure 1 Online tool – general workflow

More precisely, the online tool consists mainly of two parts, the enterprise part and the project part. The enterprise part is concerned with gathering the general information of the stakeholder and the BIM maturity questionnaire. The project part allows the stakeholder to seek guidance about adequate BIM use cases for renovation measures as can be seen in Figure 2 and Figure 3.

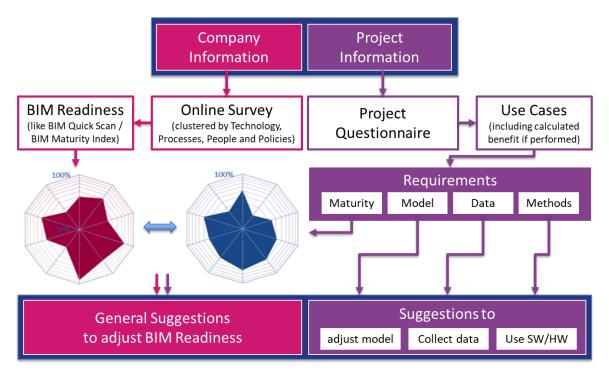


Figure 2 Online tool - general workflow and survey parts

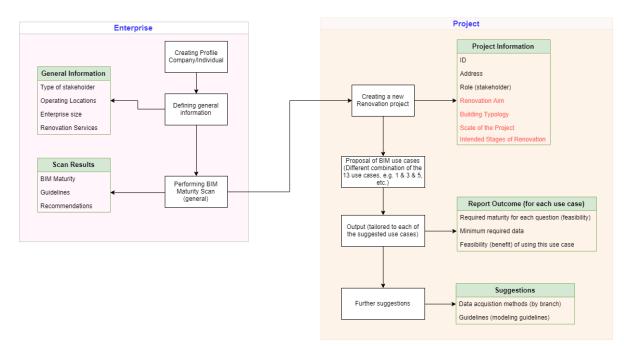


Figure 3 online tool - general flowchart

3. BIM Use Cases

Depending on the answers obtained from the project questionnaire presented in Chapter 5.2.2, selected predefined BIM use cases will be proposed by the tool. The selection of the use cases is related with renovation goals and scenarios and is described in Chapter 5.2.1. Depending on the plan for the intervention on the building various sets of BIM use cases will be proposed. For every use case that is suggested for the stakeholder, it will be clear what input information related to the renovation project is required. At the present time the following BIM use cases can be proposed by the tool shown in Table 1, for the full definitions of the use cases, please refer to D4.1 Baseline and Use-cases for BIM-Based Renovation projects and KPI's for EBB renovation. The Use-cases number are indicated within the table below.

No	BIM Use case	Short description	Requested input information
2	Assessing Building Energy Performance with simulated data (Use case no 2.) Assessing Thermal Comfort with simulated data (Use case no 4.)	The use case presents a procedure to obtain the energy model of the building (BEM) which provides the energy performance assessment. In addition, the UC specifies the steps to move from the real building to the virtual building: 1) Geometrical and systems data; 2) BIM Modelling; 3) BIM-to-BEM approach; 4) BEM Modelling. The use case provides a methodology for evaluating thermal comfort under different conditions: 81) During the heating season; 2a) During the cooling season with cooling system; 2b) During the cooling season without cooling system.	 - General information concerning the building (e.g., location, year of construction, floor area, number and type of occupants); - Schedules (e.g., occupancy, lighting, appliance); - Materials and stratigraphy. - Start of heating season; - End of heating season; - Start of cooling season; - Occupied days; - Net floor area; - Number of rooms. Not mandatory data: - PMV index (which can be obtained with the following variables: Air Temperature, Mean Radiant Temperature, Air Velocity, Relative Humidity, Metabolic Rate and, Clothing Level). For calculating the thermal comfort during the cooling season without cooling system (condition 2b) the following further variables are needed: - Air Temperature; - Mean Radiant Temperature;
			- Outdoor Temperature.
3	Assessing Acoustic Comfort with simulated data (Use case no 6.)	The use case provides a methodology to obtain an overall assessment of the acoustic comfort of the building. The key output is the acoustic classification of the building.	 Floor area of each room adjacent to the external environment; Room end use; Indoor A-weighted equivalent sound pressure level. N.B. The analysed rooms are only those bordering to the external environment.

4	Assessing the as-built Indoor Air Quality with simulated data (Use case no 8.)	This use case provides the methodology to simulate and assess the level of indoor air quality with respect to requirements suggested by actual standards	 Indoor CO2 concentration simulated in all rooms [ppm] Outdoor average CO2 concentration [ppm] Geometrical data of the building
5	Lighting and Visual Comfort Analysis with simulated data (Use case no 10.)	The use case provides a methodology for evaluating Visual comfort under different conditions: 1) Throughout specific/ determined timeline (yearly, monthly, daily); 2) Within specific geo-location; 3) Within physical constraints (window to wall ratio, spatial depth, interior lighting, shading, material passport etc.).	 Digital model of the building with context, surface definition and material, topography, and geographic coordinate (for solar analysis accuracy) Fully integrated Light sources and intensity levels (in 3D model matching the analysed building conditions) Sensors, and site analysis data definition in the 3D model for the focus area of investigation.
6	Assessing operational energy cost and payback (Use case no 16.)	The use case aims to calculate the simulated operational cost per square meter and the renovation payback.	 Simulated operational energy cost (per each design option) The apartment area (was any area added during the renovation?) Renovation budget Total Energy Savings (Operational energy cost before renovation Simulated operational energy cost)

Table 1 BIM Use Cases

4. Online Tool Objectives

The targeted use of this tool is possible for all stakeholders, involved in renovation projects, who are interested in approaching the renovation with BIM-based methodologies.

To meet the stakeholder requirements, and understand their objectives need, a feasibility study has to be conducted,

A feasibility study is an assessment of the practicality of a proposed project or system. A feasibility study aims
to objectively and rationally uncover the strengths and weaknesses of an existing business or proposed
venture, opportunities and threats present in the natural environment, the resources required to carry through,
and ultimately the prospects for success.

Followed by identifying the project scope, where in project management, and for this tool

 Scope is the defined features and functions of a product, or the scope of work needed to finish a project, scope also involves getting information required to start a project, including the features the product needs to meet its stakeholders' requirements.

The two main objectives of the online tool are to determine the feasibility of the stakeholder's company of using BIM for renovation projects and to define the scope of stakeholder best estimated BIM implementation for renovation projects. Defining the feasibility does not stand for informing the user whether it makes sense to use BIM within renovation projects or not, but rather providing guidance on which BIM use cases are best suited after considering the BIM maturity of the interested user and the project-specific information. Defining the scope of BIM implementation is presented by comparing the stakeholder's feasibility, and the BIM use-cases requirements, and showing which areas has a lack of maturity.

5. Online Tool Structure

This chapter describes the structure of the developed online tool as well as the internal processes.

5.1 Enterprise Part

As mentioned before, the Enterprise Part aims at gathering the general information from the stakeholder (company) and identifying the level of BIM maturity through a BIM maturity questionnaire. The online tool will ask each user to register his/her company in the system and enter all of the relevant general information concerning the company. This needs to be done only once with the possibility to modify the information at will. Likewise, the BIM maturity questionnaire only needs to be completed once to define the BIM maturity level. Of course, it is also possible to undertake the questionnaire more than once. To keep the online tool under constant improvement during the BIM-SPEED project, the online tool includes open questions to ensure circulating constructive feedback from the user. This helps to modify or introduce new questions to the questionnaires.

5.1.1 General Information

If a user decides to make use of the online tool, a short list of questions needs to be answered. These questions are shown in Table 2. The purpose of obtaining this information has, at the moment, provides a calculated maturity index, with no effect on the outcome of the project questionnaire provided by the tool. However, this information might be useful for later stages of the project as there are different tasks within the BIM-SPEED project that depend on this online tool, e.g., guidelines for BIM-based procurement, collaboration protocols and IPD for renovation projects (D5.4).

Name	
Body	Private
	Public
Address	Street
	Number
	Post code
	City
	Province/State
	Other:
Activity field	Architecture
	Engineering consultancy
	Surveying
	Construction
	Other:
Type of stakeholder	Promoter
	Designer

	Fixture-structure engineer
	Main contractor (builder)
	Subcontractor (craft)
	Consultant
	Other:
Operation scale	Region
	Country
	Europe
	World-wide
Size of enterprise (nr. Of workers)	< 10
	>11<50
	> 51 < 100
	> 101 < 500
	> 250 < 500
	> 500
Project scale: Built area [m2]	<=500
	> 500 <= 1000
	> 1000 <= 2000
	> 2000 <= 5000
	> 10,000 <= 20,000
	> 20,000
Project scale: nr. Of dwellings	<= 10
	> 11 <= 50
	> 51 <= 100
	> 101 <= 500
	> 501 <= 1000
Renovation scope	Envelope - façade
	Envelope – roof
	Envelope – windows / shading
	Services - HVAC
	Services – Lighting
	Services – Plumbing
	Accessibility
	Structure
	Interior spaces
	Other:
Project phases	Data acquisition
	Renovation design
	Performance analysis

	Execution of renovation works
	Occupation and maintenance
Experience in construction	< 2 years
rehabilitation	< 5 years
	< 10 years
	< 20 years
	> 20 years

Table 2 Data obtained from a company

5.1.2 BIM-SPEED BIM Maturity Index

The BIM-SPEED version of the BIM maturity index is inspired from three existing methods, the BIM Quick-Scan method (the Netherlands), the BIM Maturity Metric (Germany) and the BIM Maturity Index from the BIM Initiative (Australia). Accordingly, the partners of T2.1 managed to develop a BIM-SPEED Maturity questionnaire with the following characteristics.

- The structure of each chapter, the sub-chapters and some of the questions are taken from the BIM Quick-Scan method and the BIM Maturity Index.
- The questionnaire consists of 50 questions in total, clustered in 4 chapters and 13 sub-chapters, which are relevant to approach and check the level of BIM maturity of the stakeholder.
 - Policies (organization and management)
 - Organizational policies
 - Contractual policies
 - Preparatory
 - People (mentality and culture)
 - Roles and responsibilities
 - Qualification and skills
 - Communication and exchange
 - Working environment
 - Processes (information structure and flow)
 - Information structure
 - Information flow
 - Working practice
 - Technology (tools & applications)
 - o Software
 - Hardware
 - o IT security
- The full questionnaire is presented in Appendix 1.
- The reason for limiting the number of questions to 50 is to avoid a lengthy and complicated questionnaire.
- The scoring system is taken from the BIM Maturity Metric, a fixed system ranging from 0 to 5. The lowest score 0 corresponds to "Not available" and the highest 5 corresponds to "Optimized".
- There are questions with open answers to allow circulating feedback from the users.

- The maturity levels are taken from the BIM Maturity Index.
 - 0: Not available
 - 1: Identified (initial)
 - 2: Concept done (defined)
 - 3: Managed (tested)
 - 4: Implemented (integrated)
 - 5: Optimized
- Most of the questions are developed by the partners of T2.1
- The weights are relative within each subchapter, meaning the sum of weights within each sub-chapter should equal to 100%
- Multiple results are calculated and presented to the stakeholders; the results are categorized into:
 - Result per Topic.
 - Result per Aspect.
 - In addition to a data chart that allows you to compare the different maturity levels.

5.1.2.1 How is it Calculated?

- Methodology

As mentioned above, the questionnaire consists of 50 questions in total, clustered in 4 chapters and 13 sub-chapters, which will act as the assessment criteria, these Multiple-choice questionnaires will act as KPI, each sub-chapter has a maximum value of 100%, which is distributed evenly according to the answers given and according to the total number of questions per sub-chapter.

- RESULTS AND REPORT

A Radar chart is an informative visual tool in which multiple variables (three or more) and compared on a two-dimensional plane. For this, we will create different axes emerging from a common central point. In most of the cases, all the axes are equally distributed and uniformly drawn from each other. The axes are also connected to each other to form different grids that make it easier for us to plot the radar chart. Radar charts are considered as a better alternative to column charts as they can depict multiple variables easily without creating a clutter.

The maturity result acquired from the questionnaire is mapped into the Radar chart, the chart is sub-categorized into 7 axes; Preparatory, Contractual Policies, Organizational Policies, Working Environment, Communication & Exchange, Qualification & Skills, Roles & Responsibilities; and according to the maturity result, the chart will plot a sequence of equiangular spokes, called radii, with each spoke representing one of the variables. The data length of a spoke is proportional to the magnitude of the variable for the data point relative to the maximum magnitude of the variable across all data points.

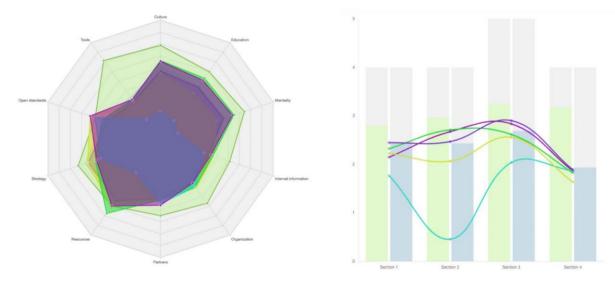


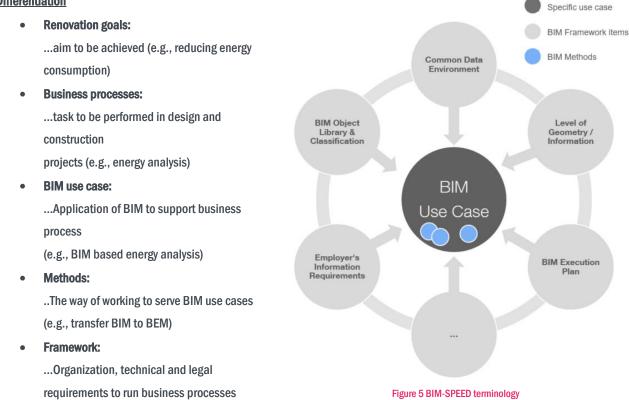
Figure 4 Radar Chart compared to Bar Chart Example

5.2 Project Part

5.2.1 Identification of Use Cases

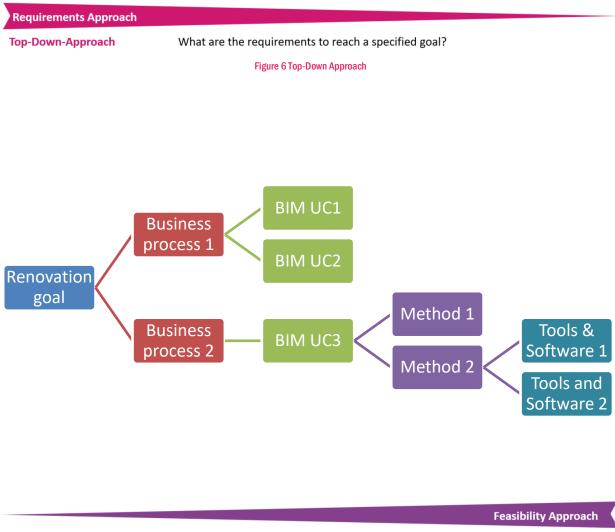
As mentioned above, one of the objectives of the online survey is to provide stakeholders with proposals for appropriate BIM use cases to facilitate the implementation of BIM in renovation projects. These proposed BIM use cases will be provided by the online tool based on the maturity level of the stakeholder and the identified main objectives for the project defined by the stakeholder as input for the online survey. To get a clear understanding about what this means in detail, it is most important to clarify the used terminology in advance. BIM-SPEED ´s common understanding is provided in Figure 5.

Differentiation



The **renovation goals** describe the main result of what should be achieved by implementing BIM on the specific renovation process. **Business processes** are common processes in the construction industry, which are performed to specific business goals. **BIM use cases** can be identified by applying BIM methodologies to support those business processes. The **methods** define the optional techniques, which can be applied to implement such a BIM use case. Finally, the **requirements** for successfully implementing those BIM use cases can be derived from the chosen methods.

This definition of terminology enables two different approaches how to analyse the given input towards the online survey:



What can be achieved with available tools and data?

Bottom-Up-Approach

Figure 7 Bottom-Up Approach

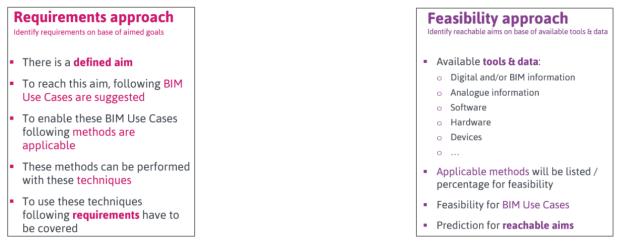


Figure 8 Requirement's approach vs Feasibility approach

The Top-Down-approach ("Requirement's approach") starts from the given aim and derives possible BIM use cases to achieve this goal. By mapping methods to these BIM use cases, it is possible to identify requirements, which must be fulfilled to enable BIM implementation. On the other hand, there is the Bottom-Up-approach ("Feasibility approach"), which starts by analysing available tools and given information about the renovation project. Based on this information feasible BIM use cases can be identified, which possibly leads to a prediction of the reachable goals.

Since the Bottom-Up-approach requires a solid base of information about all available tools on the market and their provided methods to support BIM use cases, it seems less productive to start bottom-up. Work Package 2 (WP2) took the decision to apply the Top-Down-approach to implement the online survey tool. Regarding the use case, the partners of this deliverable agreed on adopting 6 BIM use cases from the 20 use cases developed in WP4 as a first starting point to develop the tool. The agreed-on use cases within the scope of this online tool are:

- UC2: Assessing building energy performance with simulated data
- UC4: Assessing thermal comfort with simulated data
- UC6: Assessing acoustic comfort with simulated data
- UC8: Assessing the as-built indoor air quality with simulated data
- UC10: Lighting and visual comfort analysis with simulated data
- UC16: Assessing operational energy cost and payback (simulated)

5.2.2 Project Questionnaire

The project questionnaire compiles information to link the project to the BIM use cases which could potentially be applied by the user. The questionnaire is divided into three main areas (General information, User, Project) – see Table 3.

General	Project Title		
information	Location	Street	
		Number	
		Post code	
		City	
		Province/State	
		Country	
	Role	Client/developer	
		Architect/Designer	
		Site Manager	
		BIM Manager	
		Engineer (thermal)	
		Other Consultant	
		Main Contractor (Builder)	
		Subcontractor (crafts)	
		Supplier (construction component)	
		Other:	
	Ownership	Public	
		Private	
Technical	Building typology	Multi-family dwelling	
information		Single-family dwelling	
Project		High-rise apartment block	
		Terraced/row house	
		Historic building	
	Project scale: Budget [mill. €]	<= 0.1	
	(Approx.)	> 0.1 < =0.5	
		> 0.5 <= 1	
		>1<=2	
		> 2 <= 10	
		> 10	
	Project scale: Built area [m2]	< =500	
		> 500 <= 1000	
		> 1000 <= 2000	
		> 2000 <= 5000	
		> 10,000 <= 20,000	
		> 20,000	
	Project scale: Nr. Of dwellings	<= 10	
		> 11 <= 50	
		> 51 <= 100	

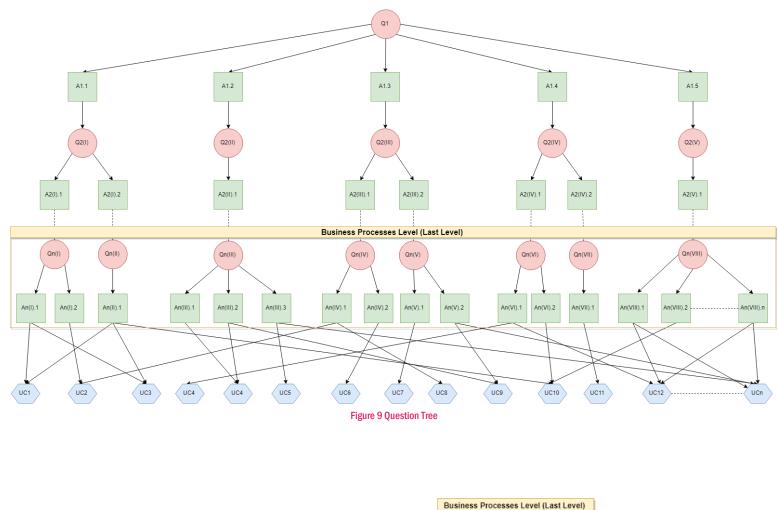
	> 101 <= 500
	> 501 <= 1000
Renovation scope	Envelope - façade
	Envelope - roof
	Envelope – windows / shading
	Services - HVAC
	Services - Lighting
	Services – Plumbing
	Accessibility
	Structure
	Interior spaces
	Other:
Project phases	Data acquisition
	Renovation design
	Performance analysis
	Execution of renovation works
	Occupation and maintenance
Renovation aim	

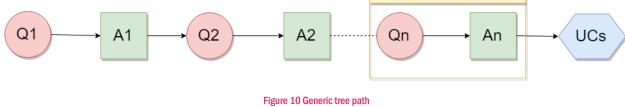
Table 3 Data obtained for a project

All of the above project questions do not have any effect on generating the use cases. The data will be stored to serve T5.4 in producing BIM procurement strategies. For the moment, as explained in chapter 5.2.3, the use cases will be generated depending on identifying the renovation goals and renovation business processes.

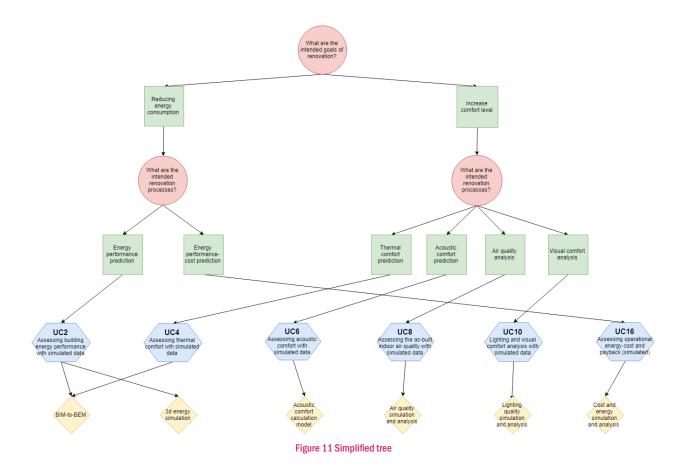
5.2.3 Mapping Project Questionnaire to BIM Use Cases

The project questionnaire is meant to lead the user to the adequate use cases which are supposed to serve the purpose of the project. The base of suggesting a use case is the information contained within each use case. Therefore, the questions should ask about the information within each use case. Plus, the implementation should be generic to allow modification in later stages of the project. For this purpose, a question tree, as shown in Figure 9, Figure 10 and Figure 11, is suggested. The most important part of this tree is that the last level should always be renovation business processes.





Within the scope of this implementation, at first two questions are implemented to lead to the use cases, the renovation goal and the intended business processes. This will be extended throughout the project.



The rest of the information related to the use cases are presented within a "container". This container includes the title of the use case, the goal, a short description, the phases it should be applied to, the preconditions, and methods (BIM best practices) to achieve the specific use case. The feasibility of the use case is demonstrated by plotting the recommended maturity of the use case on top of the level of BIM maturity of the company, namely the BIM maturity calculated according to the latest scan. Figure 12 shows a sample use case.

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Title

Assessing building energy performance with simulated data

Goal

Reducing energy consumption

Description

The use case provides a procedure to obtain the energy model of the building (BEM) which provides the energy performance assessment. The UC specifies the steps to move from the real building to the virtual building:

- 1. Geometrical and systems data
- 2. BIM modelling
- 3. BIM-to-BEM approach
- 4. BEM modelling

Phases to apply

- Performance Analysis (BIM-SPEED Stages)
- S3-S4 (RIBA)

Pre-conditions

 Dwelling or similar use
 Availability of building location and features information

Methods to achieve the use case

- BIM to BEM
- Performing 3D-energy simulation

Figure 12 Use Case Container – example UC2

Each BIM method is represented in a different container that shows the information related to the method. The required input is shown as a list of requirements. Figure 13 demonstrates the container of the BIM method of BIM-to-BEM.

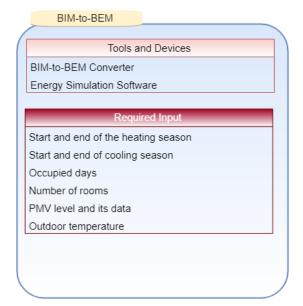
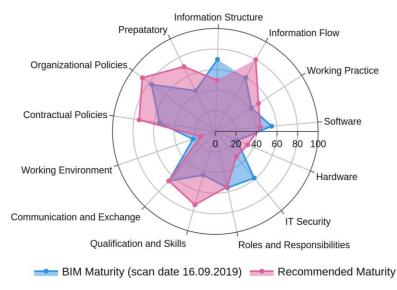


Figure 13 Information container related to the BIM method – example BIM-to-BEM

6. Online Tool Output

6.1 Feasibility of BIM Use Cases

Each use case will define the recommended level of BIM maturity corresponding to the sub-chapters of the BIM Speed Maturity Questionnaire. This way, the user will be able to compare the feasibility of different use cases and decide upon the most appropriate ones. The comparison will be available visually by plotting the required maturity for each use case over the BIM maturity level of the company in a single radar diagram. Figure 14 shows an example of the feasibility of using UC2. The company's BIM maturity level is automatically derived from the most recent scan the user has taken.



Feasibility of UC2

Figure 14 Example of the feasibility of using UC2

7. Implementation

This chapter documents the developed online tool in the form of screenshots.

Home	BIM-Speed Mission	How the tool works?	SPEED
			First time to take advantage of this tool
			Already have an account?
BIM-SPEED Consortium Importan	t Links Contact		

Figure 15 External Landing page

irst Name	Ben	
ast Name	В	
Email	ben@test.local	Θ
Password	•••••	Θ
Password Confirmation		Ø
o It	ave read and accept the Terms of Service and Privacy Statement*	

Figure 16 Registration page

	Home	BIM-Speed Mission	How the tool works?	
Accou	int registrati	on		
Sign up suc	ccessful! To complete	your registration, please	confirm the email sent to you.	
(SDEED)		Link Contract		
A-SPEED C	Consortium Important	Links Contact		

	Home	BIM-Speed Mission	How the tool works?	
Confirm				
You successfully co	onfirmed you	r email address - your acc	ount is now ready to be used.	
• Go to start page				
1-SPEED Consortiu	ım Important	Links Contact		

	Home	BIM-Speed Mission	How the tool works?	BINN SPEED
Login				
Email	be	en@test.local	P	
Password	••		P	
		Log in		
	► For	rgot password?		
BIM-SPEED Consort	tium Important	Links Contact		
			Figure 19 Login page	

Home	BIM-Speed Mission How the tool works?	
Functions	Welcome Ben B!	
Go to start pageLog out		
Settings		
Personal settingsCompany settings		
Company Information		
BIM MaturityProjects		
SPEED Consortium Important I	inks Contact	
	Figure 20 Internal landing page after logi	1

Go to start pageLog out	Change Password	
Settings	Current Password	Θ
Personal settingsCompany settings	New Password	Ð
Company Information	New Password Confirmation	P
BIM MaturityProjects	Save changes	s
	Change Email	
	New Email	Ð
	Current Password	Ð



Go to start pageLog out	Name	Test Company	
Settings	Body	Public	•
 Personal settings Company settings Company Information BIM Maturity Projects 	Activity Fields Multiple options possible	Engineering Consultancy Surveying Construction Other Other Activity Fields Test Field	
	Street	Test Street	
	Number	100a	

Figure 22 Internal company settings page

Functions	BIM Maturity Overview	
Go to start pageLog out	Li	ist of scans
Settings		
Personal settingsCompany settings	No sca	ans done so far
Company Information	Take	e a new scan
 BIM Maturity Projects 		

Figure 23 Company BIM Maturity overview page

answ	vered 0 of 22 questions (0.00%).				At	oort Continue	later Finish
DL	ICIES (Organization 8	Managen	nent)				
Or	ganizational Policies						
		Does your organization use open standards to communicate with external partners ?					
1	External communication	Never	From time to time	Yes but only a few of them are really open standards	open and private		We are fully based in oper standards
		•	•	•	•	•	•
		Does your orga	anitazion have ge	neral BIM standar	ds ?		
		Not available	There is an initial idea	The general concept of some	We are testing	Yes they are implemented	Yes they are already

Figure 24 Company BIM Maturity questionnaire page – example

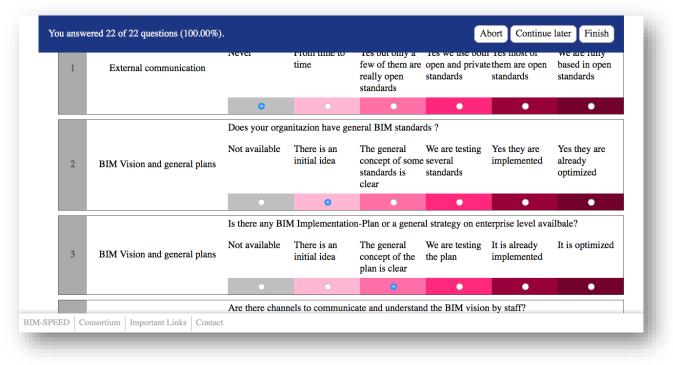


Figure 25 Company BIM Maturity questionnaire page – example

Home B	IM-Speed Mission How the tool works?	
Functions	BIM Maturity Overview	
Go to start pageLog out	List of sc:	ans
Settings		
Personal settingsCompany settings	Scan Nr. 001 / 2019-09-30 15:24:50	► View answers ► View results
Company Information		
BIM MaturityProjects	_	
-SPEED Consortium Important Link	ks Contact	

Figure 26 Company BIM Maturity questionnaire done page

Home	BIM-Speed Mission	How the tool works?	



BIM Maturity Result

Back to overview

Company Info

	Name	Test Company		
	Address	Test Street 100a		
	City	Test City	_	
BIM	-SPEED Consortium Important Links Conta	act		

Figure 27 BIM Maturity result page (1/3)

Section 1: POLICIES (Organization & Management)		33.04%	
Section 2: PEOPLE (Mentality & Culture)		55.04%	
sult per aspect	27.04%	Concept done	
	10.04%		
Contractual Policies	42.04%	Managed	
Contractual Policies Preparatory	30.04%	Concept done	

Figure 28 BIM Maturity result page (2/3)

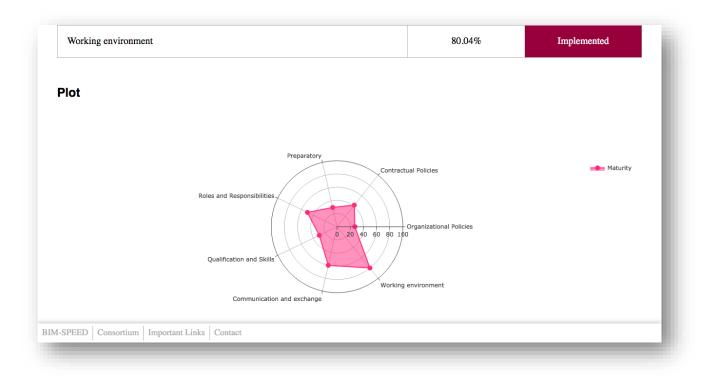


Figure 29 BIM Maturity result page (3/3)

Home	BIM-Speed Mission How the tool works?	
Functions	Projects Overview	
Go to start pageLog out	List of	f projects
 > Personal settings > Company settings 	No projects	s created so far
Company Information BIM Maturity	New	Project
Projects -SPEED Consortium Important L	inks Contact	

Figure 30 Projects overview page

Project Number		This field	d is filled automati	cally
Name		This is a	n example project	name
Address				
Street	Test Street		Number	100a
ZIP Code	123456	Θ	City	Test City
Province / State	Test State		Country	Test Country
	Address Street ZIP Code	Name Address Street Test Street ZIP Code 123456	Name This is a Address Street Test Street ZIP Code 123456	Name This is an example project Address Street Test Street Number ZIP Code 123456 © City

Figure 31 Projects create page

Home	BIM-Speed Mission How the tool works?	BIM	ED
Functions	Projects Overview		
Go to start pageLog out	List of pro	jects	
Settings		creation time	
Personal settingsCompany settings	name ID-0001 / This is an example project name	2019-09-30 15:29	 options edit project view usecases
Company Information			
BIM MaturityProjects	New Proj	ject	
PEED Consortium Important	Links Contact		

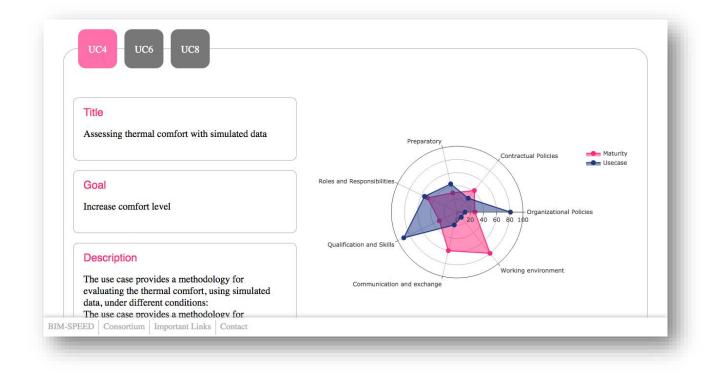
Figure 32 Projects overview page – after project creation



Figure 33 Project questionnaire / use case page (1/3)

what are the intended goals of renov	ovation?
Reducing energy consuption	
Increase comfort level	
That are the intended renovation pr	rocesses?
Thermal comfort prediction	
Acoustic comfort prediction	
Air quality analysis	
UC4 - UC6 - UC8	
UC4 UC6 UC8	

Figure 34 Project questionnaire / use case page (2/3)





8. References

Although the references given below were not referenced in the report itself, they were used when processing Task 2.1:

- Borrmann, M. König, M. Hochmuth, T. Liebich, and R. Elixmann, "Die INFRABIM-Reifegradmetrik: Formale Bewertung des Reifegrads von BIM-Pilotvorhaben," Bautechnik, vol. 94, no. 4, pp. 215–219, Apr. 2017.
- Chengke Wu, Bo Xu, Chao Mao, Xiao Li. (2017). "Overview of BIM maturity measurement tools.". Journal of Information Technology and Construction (ITCon). Vol 22. Pp 34-62, <u>http://www.itcon.org/2017/3</u>
- 3. EUBIM TASK Group. (2019). "Handbook for the introduction of Building Information Modeling by the European Public Sector.". <u>www.eubim.eu</u>
- 4. L. Joblot et al. (2019). Automation in Construction 101, pp 140-159.
- 5. L. Joblot et al. (2017). "Literature review of Building Information Modeling (BIM) intended for the purpose of renovation projects". IFAC PapersOnLine 50-I, pp 10518-10525.
- Kreider, Ralph G. And Messner, John I. (2013). "The Uses of BIM: Classifying and Selecting BIM Uses". Version 0.9, September, The Pennsylvania State University, University Park, PA, USA. <u>http://bim.psu.edu</u>.
- 7. McAuley, B., Hore, A. And West, R. (2017) Irish BIM Study 2017, Irish Building Magazine, Iss 1, pp 77-79, 2017.
- R. Sebastian and L. Van Berlo, "Tool for Benchmarking BIM Performance of Design, Engineering and Construction Firms in The Netherlands," Architectural Engineering and Design Management, vol. 6, no. 4, pp. 254–263, Jan. 2010.
- Smits , Wim. Van Buten, Marc ,and, Hartmann, Timo.(2017). "Yield-to-BIM: impacts of BIM maturity on project performance". Building Research & Information, 45:3, 336-346, DOI: 10.1080/09613218.2016.1190579.
 http://dx.doi.org/10.1080/09613218.2016.1190579
- 10. J. Underwood and U. Isikdag, Eds., Handbook of Research on Building Information Modeling and Construction Informatics: Concepts and Technologies. IGI Global, 2010.

BIM web resources:

- 1. www.esbim.es
- 2. www.buildingsmart.org
- 3. www.buildingsmart.es
- 4. www.bimexcellence.org
- 5. www.bimdictionary.com
- 6. www.bimsupporters.com
- 7. www.bim.psu.edu
- 8. www.eubim.eu
- 9. www.bimquickscan.nl
- 10. http://www.bimireland.ie/

BIM Maturity web resources:

- 1. www.bimsupportess.com/tools/bim-quickscan
- 2. www.bimexcellence.org/resources/300series/301
- 3. https://bimexcellence.org/projects/macro-adoption/macro-spain/

9. APPENDIX 1 – BIM-SPEED - BIM Maturity Questionnaire

Organiza	ational Policies						
1	External communication	Does your o	rganization use oper	n standards to co	mmunicate with exten	nal partners?	
1		Never	From time to time	Yes, but only a few of them are really open standards	Yes, we use both open and private standards	Yes, most of them are open standards	We are fully based in open standards
		0	1	2	3	4	5
2	BIM Vision and general plans	Does your o	rganization have gen	ieral BIM standa	rds?		
2		Not available	There is an initial idea	The general concept of some standards is clear	We are testing several standards	Yes, they are implemented	Yes, they ar already optimized
		0	1	2	3	4	5
3	BIM Vision and general plans	Is there any	BIM implementation	n plan or a gener a	al strategy on organiza	tion level available?	
3		Not available	There is an initial idea	The general concept of the plan is clear	We are testing the plan	It is already implemented	It is optimized
		0	1	2	3	4	5
4	BIM Vision and dissemination	Are there an	y channels to comm	unicate your BIN	i vision with your staff	2	
4		Not really	There are some channels, but not specific	Yes, there are, but we do not use them	Yes, there are, but we almost do not use them	Yes, there are and they work	Yes, they ar optimized
		0	1	2	3	4	5
5	Process-Manuals	Do you have	BIM Process-Manua	als to introduce l	BIM on development-le	evel?	·

	5		Not really	We have started with the idea	We are developing the first manuals	Yes, there are some, but not for all the Departments	Every Department has one	Yes, and the process has been optimized
			0	1	2	3	4	5
	6	Quality concept	Are there an	 y quality control mea	sures in place fo	or data?		
	6		Not really	We have started with the idea	We are developing the first checkpoint s	Yes, we are testing them	Yes, we are already implementing them	Yes, and the process has been optimized
			0	1	2	3	4	5
2	Contractua		1				-	
	7	Data security and property rights	Are <u>data sec</u>	<u>urity</u> and <u>property ri</u> g	<u>ints</u> defined in c	ontractual documents	7	
	1	-	No	Not yet, but we have identified several ones	Not yet, but we are working on the definition	Yes, but only in a few contracts	Yes, both in most contracts	Absolutely
			0	1	2	3	4	5
	8	Information management	Are the infor	i mation flows betwee	 n your organizat	ion and your (project)	 partners described/written c	iown?
	2		No	Not yet, but we have identified several ones	Not yet, but we are working on the definition	Yes, some of them	Yes, most of them	Absolutely
			0	1	2	3	4	5
	9	Information management	Availability of	of statements definin	g the responsibl	lity of each stakehold	er regarding information mar	nagement
	3		Not available	ldentified=Initia I	Concept done: Defined	Managed=tested	implemented=integrate d	Optimized
			0	1	2	3	4	5
3	Preparator	у						
	10	Training	Does your or	vanization provide fr	r structured ext	ernal training of staff?		

1		Not really	Not yet, but we are working on the definition	Yes, but not everybody has access to it	Yes, they provide us external training sometimes	Yes, they provide as external training quite often	Yes, and every post has a training roadmap
		0	1	2	3	4	5
11	Training	Does your o	l rganization provide f	l or structured int	ernal training of staff?	1	
2		Not really	Not yet but we are working on the definition	Yes, but not everybody has access to it	Yes, they provide us internal training sometimes	Yes, they provide as internal training quite often	Yes, and every post has a training roadmap
		0	1	2	3	4	5
OPEN FEED	BACK QUESTION	What does y	our organization exp	ect from implem	enting BIM?		
		Open answe new markets		ime, reduce cost	, provide better qualit	y, avoid problems during the	e process, ope
PLE (Mentali	ty & Culture)						
	ty & Culture) Responsibilities						
		Are the role:	s clearly defined with	in your organiza	tion?		
Roles and	Responsibilities	Are the roles No	s clearly defined with Not yet, but we have identified several ones	In your organization of the second se	tion? Yes, but only for several people or projects	Yes, for most of the people or projects	Absolutely
Roles and 12	Responsibilities		Not yet, but we have identified	Not yet, but we are working on the	Yes, but only for several people or		Absolutely
Roles and 12	Responsibilities	No	Not yet, but we have identified several ones	Not yet, but we are working on the definition	Yes, but only for several people or projects	people or projects	
Roles and 12	Responsibilities	0	Not yet, but we have identified several ones	Not yet, but we are working on the definition 2	Yes, but only for several people or projects	people or projects	
Roles and 12 1	Responsibilities Roles	0	Not yet, but we have identified several ones	Not yet, but we are working on the definition 2	Yes, but only for several people or projects	people or projects	5
Roles and 12 1 1 13	Responsibilities Roles	No 0 Are the BIM	Not yet, but we have identified several ones 1 roles clearly defined Not yet, but we have identified	Not yet, but we are working on the definition 2 within your orga Not yet, but we are working on the	Yes, but only for several people or projects 3 nization? Yes, but only for several people or	people or projects 4 Yes, for most of the	Absolutely 5 Absolutely 5
Roles and 12 1 1 13	Responsibilities Roles	No 0 Are the BIM No	Not yet, but we have identified several ones 1 roles clearly defined Not yet, but we have identified several ones	Not yet, but we are working on the definition 2 within your organ Not yet, but we are working on the definition	Yes, but only for several people or projects 3 nization? Yes, but only for several people or projects	people or projects 4 Yes, for most of the people or projects	5 Absolutely
Roles and 12 1 1 13	Responsibilities Roles	No 0 Are the BIM No 0 0 0 0 0 0	Not yet, but we have identified several ones 1 roles clearly defined Not yet, but we have identified several ones 1 1	Not yet, but we are working on the definition 2 within your orga Not yet, but we are working on the definition 2	Yes, but only for several people or projects 3 inization? Yes, but only for several people or projects 3	people or projects 4 Yes, for most of the people or projects	5 Absolutely 5

			0	1	2	3	4	5
	15	PIM reconcible	lo thoro on w		ization who is th	o final mananaible for	offective and officient work	with DIM2
	15	BIM responsible	is there anyo	one within your organ	ization who is th	ie finai responsible for	effective and efficient work	WITH BIM?
	4		No idea	No	Probably yes	Yes, there is a person	Yes, there is an expert	Yes, there is the director of BIM department
			0	1	2	3	4	5
2	Qualification	on and skills						
	16	Training	Is there any	training related to BI	M tools for your	staff?		
	1		Not really	Not yet, but we are working on the definition	Yes, but not everybody has access to it	Yes, on need based	Yes, periodically	Yes, and every post has a BIM training roadmap
			0	1	2	3	4	5
	17	Experience	What expert	ise/experience does	your organizatio	on have in working with	BIM?	
	2		No experienc e	Less than one year	Less than 2 years	More than 2 years	More than 5 years	More than 7 years
			0	1	2	3	4	5
	18	Experience	From 0 (lowe	est) to 5 (highest), wh	lich level of BIM	maturity would assess	s for your organization?	
	3		0	1	2	3	4	5
			0	1	2	3	4	5
3	Communic 19	ation and exchange Collaboration channels	Are there ch	annels or methods to	transfer knowle	edge between staff me	mbers?	
	1		Not really	Not yet but we are working on the definition	Yes, but not everybody has access to it	Yes, on need based	Yes, periodically and perfectly defined	Yes, periodically and perfectly defined and we review them to improve
			0	1	2	3	4	5
	20	Feedback	Is there a me	echanism to allow fee	edback from sta	ff members on the info	rmation structure and BIM	products in use?

	2		Not really	Not yet, but we are working on the definition	Yes, but not everybody has access to it	Yes, on need based	Yes, periodically and perfectly defined	Yes, periodically and perfectly defined and we review them to improve
			0	1	2	3	4	5
4	Working e	nvironment	1	L	1		1	
	21	Strategic	Is there any	strategy to improve t	he working envir	onment as a factor of	productivity?	
	1		Not available	ldentified=initia I	Concept done: Defined	Managed=tested	Implemented=integrate d	Optimized
			0	1	2	3	4	5
	22	Tools		tools to control, mar and productivity?	age, and modif	y the working environn	nents to enhance staff motiva	ation,
	2		Not available	ldentified=initia I	Concept done: Defined	Managed=tested	Implemented=integrate d	Optimized
			0	1	2	3	4	5
	OPEN FEEDI	BACK QUESTION	your country	?			scale adoption of BIM for reh	
			implementa		r companies, lao	k of BIM skills within	of public sector real mandate current staff, initial cost of in	
		ormation Structure &	Flow)					
1	Informatio	n structure						
	23	Defined Information Requirements	Does your of	ganization define the	e appropriate le	el of information nee	ded in each project phase?	
	1		No	Not yet, but we have identified several ones	Not yet, but we are working on the definition	Yes, but not in every phase	Yes, it is precisely defined and integrated	Yes, they are and we have reviewed and implemente d
			0	1	2	3	4	5
	24		Does your or	ganization define the	e minimum para	meterization level in t	he model?	

2	Defined Information Requirements	No	Not yet, but we have identified several features	Not yet, but we are working on the definition of the features	Yes, it is for certain constructive elements only	Yes, it is precisely defined and integrated for elements and categories	Yes, they are and we have reviewed and implemente d
		0	1	2	3	4	5
25	Defined Information Requirements	Is there a qu	uality checking proce	ss in place for in	ı ıporting new data in ye	ur dataset?	
3		No	Not yet, but we have identified several features	Not yet, but we are working on the definition	Yes, it is and were testing if it works	Yes, it is precisely defined and integrated	Yes, there is and we have reviewed and implemente d for BIM
		0	1	2	3	4	5
Informat	tion flow						
26	Process-Manuals	Are the info	rmation flows within	your organization	n described/written de	own?	
1		Not available	There is an initial idea	The general concept of some standards is defined	We are testing several standards	Yes, they are implemented	Yes, they are already optimized
		0	1	2	3	4	5
27	Collaboration- Manuals	Are the info	rmation flows betwee	i en your organizat	ion and your (project)	 partners described/written	down?
2		Not available	There is an initial idea	The general concept of some standards is defined	We are testing several standards	Yes, they are implemented	Yes, they are already optimized
		0	1	2	3	4	5
00	Collaboration	De unu defi	ne process maps for v		adala0		
28	Collaboration- Process	vo you aeni	ne process maps ior i	TOTALIS UI DIM I	IIV40613 (
3		Not available	There is an initial idea	The general concept of the maps is defined	We are testing the maps	It is already implemented	It is optimized
		0	1	2	3	4	5
29	Collaboration- Process	Do you invo	Ive OHS department	in BIM processes	\$?		

	4		Marray	Netwet we have	M/a la avva	Vaa hutaalu la	Vac these are	Vee these end
	4		Never	Not yet, we have the idea	We have started at initial level	Yes, but only in some stages	Yes, they are implemented	Yes, they are already optimized
			0	1	2	3	4	5
	30	Collaboration-	Davaslaud	. Durch a dar of dar and				
	30	Process	Do you invol	ve Purchasing depar	unent in Bim pr	ocesses r		
	5		Never	Not yet, we have the idea	We have started at initial level	Yes, but only in some stages	Yes, they are implemented	Yes, they are already optimized
			0	1	2	3	4	5
	31	Collaboration- Process	Do you invol	ve Financial departm	ent in BIM proc	esses?		
	6	-	Never	Not yet, we have	We have	Yes, but only in	Yes, they are	Yes, they are
				the idea	started at initial level	some stages	implemented	already optimized
			0	1	2	3	4	5
	32	Collaboration- Process	Do you involv	ve Quality Control de	partment in BIN	l processes?		
		FIUCESS						
	7		Never	Not yet, we have the idea	We have started at initial level	Yes, but only in some stages	Yes, they are implemented	Yes, they are already optimized
			0	1	2	3	4	5
3	Working p	practice	-			•	•	
	33	Strategic	What is your	primary design work	flow?			
	33 1	Strategic	What is your We have not any clear workflow	primary design work Only 2D drafting	flow? Mostly 2D drafting	Mostly 3D drafting	Only 3D drafting	BIM workflow
		Strategic	We have not any clear		Mostly 2D		Only 3D drafting	
		Strategic	We have not any clear workflow	Only 2D drafting	Mostly 2D drafting	drafting		workflow
		Strategic Strategic Strategic	We have not any clear workflow	Only 2D drafting	Mostly 2D drafting 2	drafting 3		workflow
	1		We have not any clear workflow	Only 2D drafting	Mostly 2D drafting 2	drafting 3		workflow
	1		We have not any clear workflow 0 How prepare Not	Only 2D drafting 1 d are you to issue yo	Mostly 2D drafting 2 ur native format	drafting 3 : files?	4	workflow 5

Image: second	
Image: second	100%
A No 1-20% 21-40% 41-60% 61-80% 81- 0 1 2 3 4 5 37 Checking Do you carry out clash detection on BIM Models? 1	
4 No 1-20% 21-40% 41-60% 61-80% 81- 0 1 2 3 4 5 37 Checking Do you carry out clash detection on BIM Models? 1	
Image: Control of the section of th	
37 Checking Do you carry out clash detection on BIM Models? Image: Checking of the context of t	100%
No 1-20% 21-40% 41-60% 61-80% 81- 0 1 2 3 4 5 38 Strategic Do you understand the Level Of Detail (LOD) required at each project phase? 6 1 2 3 4 5 6 No 1-20% 21-40% 41-60% 61-80% 81- 1 0 1 2 3 4 5 6 No 1-20% 21-40% 41-60% 61-80% 81- 2 39 Strategic Do you understand the Level Of Information (LOI) required at each project phase? 1 5 7 No 1-20% 21-40% 41-60% 61-80% 81- 0 1 2 3 4 5 0 1 2 3 4 5 0 1 2 3 4 5 0 0 1 2 3 4 5 0 <	
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1 0 1 2 3 4 5	
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41 Interoperability In which percentage does your organization work with IFC files (Open BIM)?	

	2		0	1-20%	21-40%	41-60%	61-80%	81-100%
			0	1	2	3	4	5
	40	Strategia	From 0 thata	lh: diaa duaa) ta E (tat	ielle e drees) de vi			
	42	Strategic	From 0 (tota organization	lly disagree) to 5 (tot goals and strategy?	ally agree) do y	ou agree to have the a	idequate software in alignme	nt with the
	3		0	1	2	3	4	5
			0	1	2	3	4	5
	43	Usability of software	What is the s	hare of workstations	s in your compar	y with BIM software i	installed (in percentage)?	
	4	-	0	1-20%	21-40%	41-60%	61-80%	81-100%
			0	1	2	3	4	5
2	Hardware							
	44	Usability of hardware	From 0 (tota	lly disagree) to 5 (tol	ally agree) do y	ou agree to have the a	ndequate hardware for aimed	BIM use cases?
	1		0	1	2	3	4	5
			0	1	2	3	4	5
	45	Strategic	From 0 (Tota organization	lly disagree) to 5 (to goals and strategy?	tally agree) do y	ou agree to have the a	adequate hardware in alignm	ent with the
	2	-	0	1	2	3	4	5
			0	1	2	3	4	5
	46	Usability of software	From 0 (tota with BIM tec	lly disagree) to 5 (tot hnology?	ally agree), doe	s your organization ha	ave defined hardware specific	ations to work
	3		0	1	2	3	4	5
			0	1	2	3	4	5
3	IT security							
	47	Data Back	How often de	oes your organization	n create a data t	oack copy?		
	1		We do not use a data back	Once a month	Every fortnight	Once a week	Every 2 days	Daily
			0	1	2	3	4	5
		1						

48	Interoperability	How secure do you consider your organization is in terms of data security?							
2	7	0	1-20%	21-40%	41-60%	61-80%	81-100%		
		0	1	2	3	4	5		
49	Knowledge infrastructure	Are network managed th	solutions for harves rough common plat	ting, storing and forms?	i sharing knowledge, w	 ithin and between organizati	ons, well		
3		Not available	Identified the need=Initial	Concept done: Defined what and how to use it	Managed=48esti ng the use	The use is implemented=integrate d	The use is optimized		
		0	1	2	3	4	5		
50	Platforms	Does your organization actively use the Common Data Environment (CDE) platform within projects?							
4		Not available	Identified the need=Initial	Concept done: Defined what and how to use it	Managed=48esti ng the use	The use is implemented=integrate d	The use is optimized		
		0	1	2	3	4	5		
	OPEN FEEDBACK QUESTION		ools are you currently	y using?					
OPEN FEI			Open answer. For Example: ArchiCAD, Revit, Vectorworks, Cype etc.						
		Is there any	organization (Non-F	rofit) that provid	es general support for	BIM in your country?	<u> </u>		
OPEN FEI	OPEN FEEDBACK QUESTION		Open answer. Yes, for example the BIM Association.						

10. Appendix 2 - Revisions addressing monitor comments

1. Section 3.1 Workflow would be the method - thus should be presented separately, not as a sub-section of the tool structure (section 3)

• Method should be described with regard to the 2 parts considered "project" and "enterprise"

A separate chapter was added 'Chapter 2: Method', the method chapter briefly describes the work flow of the tool, the differentiation between the project part and the enterprise part is described in the figures presented in Chapter 2.1.

2. Objectives defined: 1) to determine the feasibility of using BIM for renovation projects and 2) to define the scope of BIM implementation for renovation projects

•Feasibility = provide guidance on which BIM use cases are best suited after considering the BIM maturity of the interested user and the project-specific information

•What about the "scope of BIM implementation" how is this to be interpreted? What output is expected regarding this objective?

Since the mentioned terms may give different meanings according to the user prespective, a clear definition of the Feasibility and Scope is defined and added into Chapter 4: Online Tool Objectives.

3. Use cases could ve been defined separately or point to the pertaining deliverable, unsure if section 3.3. "Project Part" is really related to this deliverable 2.1

A separate chapter was added 'Chapter 3: BIM Use Cases', a clear presentation of the use cases is now presented to the user before discussing the online tool.

4. Do elements provided in Table 1 have specific weights? If yes, provide them and detail how are these used in the overall method?

Its already noted in 'Chapter 5.1.2: BIM – SPEED BIM Maturity Index' that there are no weights to the questions in the questionnaire, each subsection consist of different number of questions, and the calculation techniques requires the questions in the sub-section is to be equal 100%.

5. It is unclear how the scoring is computed, what is the exact relation among the replies provided to questionnaires (company and project) the outputs illustrated e.g., Figure 30

A new chapter is added 'Chapter 5.1.2.1: How is it calculated' where is gives a brief introduction of the calculation techniques.

6. Revise text formatting at beginning of section 3.3.3, add missing reference

Done